





STATE OF NORTH CAROLINA  
DEPARTMENT OF TRANSPORTATION

ROY COOPER  
GOVERNOR

JAMES H. TROGDON, III  
SECRETARY

May 31, 2017

TO: Chairs of the House of Representatives Appropriations Subcommittee on Transportation  
Chairs of the Senate Appropriations Committee on Department of Transportation

FROM: Michael S. Fox   
Chairman, Board of Transportation  
Robert W. Lewis   
Chief Operating Officer

RE: Department of Transportation Cash Balance Report Pursuant to Session Law

Pursuant to Session Law, the North Carolina Department of Transportation (NCDOT) is required to report its cash balance when in excess of one billion dollars at the end of each month. As of May 31, 2017, the balance is \$2 billion, which is 153 days of working capital.

The balance exceeded \$1 billion due to:

- State revenues exceeded the forecast through April of SFY 2017
- Federal revenue exceeded the forecast through April of SFY 2017
- Construction expenditures were less than predicted as of April 30, 2017

The cash balance had been predicted to go below \$1 billion in October 2017. However, restructuring the debt on the Monroe Expressway, schedule changes for construction expenditures, and lack of project delivery has resulted in the buildup of cash.

NCDOT has contractual obligations of \$4.8 billion: outstanding purchase orders of \$310 million and outstanding contracts of \$4.5 billion.

In an effort to expedite project delivery, over 70% of the projects in the ten (10) year STIP (State Transportation Improvement Plan) will be managed directly by the Divisions.

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The Department continues to:

- Work with highway contractors, engineering consultants, and other private sector entities to:
  - Reassess all STIP projects and establish new schedules
  - Accelerate current projects to get those projects open and in use as soon as possible
  - Shorten the time needed by the Department to get projects ready for letting
  
- Evaluate other initiatives that include:
  - Utilize newly delegated authority to speed up environmental assessment
  - Establish senior leadership assessment teams to monitor project delivery
  - Acquire right of way in advance for major projects
  - Improve pavement condition and quality
  - Decrease pre-construction development times
  - Reduce number of aging bridge structures

With the implementation of capital program changes, operational program changes, and increased oversight, the cash balance will be below \$1 billion by the end of the fourth calendar quarter 2018.

If you need additional information, please contact David Tyeryar at 919-707-4320 or [dtyeryar1@ncdot.gov](mailto:dtyeryar1@ncdot.gov).

Attachment: Cash Balance Update

cc: Members, Board of Transportation  
Fiscal Research Division