

Line #	RFQ Section & Page #	Issue	RFQ Question / Reason for RFQ Question	Formal Response
1	4.4.3, Page 25	Submission of confidential financial information	As a follow-up to Question #9 in the First Round of Questions, some Major Team Members have strict confidentiality requirements associated with their financial information and do not want to share that information or the password protecting that information with other team members. As such, please allow a representative of a Major Team Member (who is not the Respondent's Authorized Representative) to directly submit that Major Team Member's password-protected financial information (Form E-1 and Audited Financial Statements) and corresponding password through two separate emails directly to the NCDOT Project Manager.	See RFQ Addendum.
2	5.3.1 (a)(ii) (5), Page 33; Section 5.3.1 (a) (iii) (4), Page 34; and Response to RFQ Question #15 (Round 1)	Lead Contractor and Lead Designer Toll Collection System Design and Installation and Toll Systems Integration Experience	<p>The intent of Question #15 was to not require The Lead Contractor and Lead Designer to demonstrate experience in toll collection system design and installation and toll systems integration. If the Equity Members perform and/or oversee toll system design, installation, and integration work via subcontracts with specialized firms rather than via the DB agreement, then the Lead Contractor's and Lead Designer's experience in this regard is not relevant and should not be included in the evaluation criteria for the Lead Contractor and Lead Designer.</p> <p>Therefore, please revise Section 5.3.1 (a) (ii) (5) as follows:</p> <p>"The extent to which the Lead Contractor demonstrates experience in successfully constructing express lanes and/or other toll facility projects, including toll collection system design and installation and toll systems integration."</p> <p>Similarly, please revise Section 5.3.1 (a) (iii) (4) as follows:</p> <p>"The extent to which the Lead Designer demonstrates successful experience in the design of express lanes and/or other toll facility projects of a similar complexity - and scope that included toll collection system design and toll systems integration."</p>	No change will be made. NCDOT will evaluate each Respondent team's overall experience in respect of toll collection system design and installation and toll system integration in accordance with RFQ Section 5.3.1(a) (Technical/Project Delivery Experience of the Equity Members and Major Non-Equity Members). The experience of each of the Equity Member(s), Lead Contractor(s), or Lead Designer(s) shall be evaluated under this evaluation criteria.
3	Appendix 2, Section 2, Section E, Pages 53-54	No address provided	Please provide the name and address of the individual(s) to whom the Surety Letter(s) should be addressed to.	See RFQ Addendum.
4	Appendix 2, Section 3, Section B, Pages 55-56	O&M Manager Responsibilities	<p>In the description of the O&M Manager's responsibilities, please delete the following:</p> <p>"After service commencement, responsible for overall operation, maintenance, and contract administration, and to the extent applicable, any design and construction matters on behalf of the Developer, including safety and environmental compliance and interfacing with NCDOT in compliance with applicable technical requirements."</p> <p>Based on the quoted requirement, it appears that NCDOT intends for the O&M Manager to become the Developer's Project Manager after Service Commencement. This is not the typical structure for a developer's organization, which would have separate roles for the developer PM / CEO and the O&M Manager. These roles require different skillsets and experience.</p> <p>Additionally, the O&M Manager should not be responsible for safety and environmental compliance, as these roles should function independently from O&M activities.</p> <p>Finally, the O&M Manager should not be responsible for design and construction matters, as these roles require different skillsets and experience. In practice, a separate role would be established to oversee design and construction matters.</p>	See RFQ Addendum.
5	Appendix 2, Section 3, Section E, Pages 61-62	Page Limit for Section E Narratives	RFQ Addendum No. 1 substantially changed and expanded the scope of topics for the Section E (1) and (4) narratives. Eight pages is not sufficient to address all of the required content. Please increase the page limit for the Section E narratives to be 10 pages.	No change will be made.
6	Appendix 2, Section 4, Section B, Pages 64-66	No address provided	Please provide the name and address of the individual(s) to whom the Equity Funding Letter(s) should be addressed to.	See RFQ Addendum.

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7	Form A-2	Change in Respondent Name	<p>In accordance with Section 4.4.2, Respondents were required to complete and submit Form A-2 (Procurement Portal Access Request) in order to receive the credentials necessary to submit the SOQ.</p> <p>Please clarify the due process for Respondent to follow when it intends to modify its name, particularly for an entity not legally formed yet (with no address), considering that the Respondent has already submitted a Form A-2 and First round of RFQ Questions (Form A-1).</p> <p>The Respondent seeks confirmation that it may submit a new Form A-2 replacing the previously submitted Form A-2; reflecting the updated name, stating that the Respondent is an entity not legally formed yet and providing the state within which the Respondent expects to organize the entity (following the same instruction as under Form B (Information regarding Respondent, Equity Members, and Major Equity Members)).</p>	<p>The Respondent should submit a Form A-2 (Procurement Portal Access Request) in accordance with RFQ Section 4.4.2 (Respondent Access to Procurement Portal) and indicate that it supersedes the prior submission.</p> <p>If the Respondent organization does not presently have an address or specific contact information, the Respondent should use the contact information of the Respondent Representative or an Equity Member as it deems appropriate.</p>
8	Form D-3	Greater flexibility to illustrate directly relevant experience	<p>We request that Proposers be permitted to include the experience of major design subconsultants in Form D-3 (Lead Designer Experience) if such subconsultants will be responsible for at least 30% of the overall design and engineering scope for the Project.</p> <p>On large, complex infrastructure projects such as the I-77 South Express Lanes Project, it is common for the Lead Designer to include several major design partners in substantial prime-subcontractor roles. Major design subcontractors are not formal members of a joint venture, partnership, or consortium but they are responsible for substantial portions of the overall design and engineering scope, often exceeding 30% of the total design effort. Allowing the inclusion of these "major" design subcontractors on Form D-3 would:</p> <p>Accurately reflect the actual delivery structure and accountability within the design team.</p> <p>Ensure NCDOT's evaluation captures the true technical capacity and experience of the team responsible for executing the design.</p> <p>Align with industry best practices used by other transportation agencies where major design subconsultant experience is recognized at the RFQ stage.</p>	<p>See RFQ Addendum. If a Respondent wishes to include in its SOQ experience of a subconsultant that will be responsible for a substantial portion of the design work then it should identify such entity as a Lead Designer. NCDOT will not prohibit such entities designated as Lead Designers from being in a subconsultant role.</p>
9	Form D-4, Page 2	Lead Operations & Maintenance Firm Current Employees Experience	<p>For Operations and Maintenance experience that the Lead Operations and Maintenance Firm's current employees garnered during their previous employment, should the name of the relevant employee be disclosed within this form?</p>	<p>No, the name of the employee does not need to be disclosed on Form D-4 (Technical Experience – Lead Operations & Maintenance Firm).</p> <p>However, Form D-4 will be amended so that only experience garnered by the O&M Manager during previous employment may be provided. See RFQ Addendum.</p>
10	Form D-4, Page 3	Lead Operations & Maintenance Firm Current Employees Experience	<p>For Operations and Maintenance experience that the Lead Operations and Maintenance Firm's current employees garnered during their previous employment should "Level of Company's Participation" reflect the previous employer's level of participation or the current Lead Operations and Maintenance Firm's?</p>	<p>See RFQ Addendum.</p>
11	N/A	Opportunity to save space for the purposes of maximizing Proposer information	<p>Where forms have page limitations, would NCDOT allow Proposers to remove the Instructions from the forms in order to allow Proposers to maximize the information they can provide?</p>	<p>Instructions and notes on the Forms do not count toward the page limits. See RFQ Addendum.</p>